# Q3 FY22 Results





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# **Agenda**



#### **Contents**

- **1** HIGHLIGHTS
- OPERATING UPDATE
- **3** FINANCIAL RESULTS
- 4 APPENDIX

#### **Presenters**



José Ignacio Morales
Chief Executive Officer

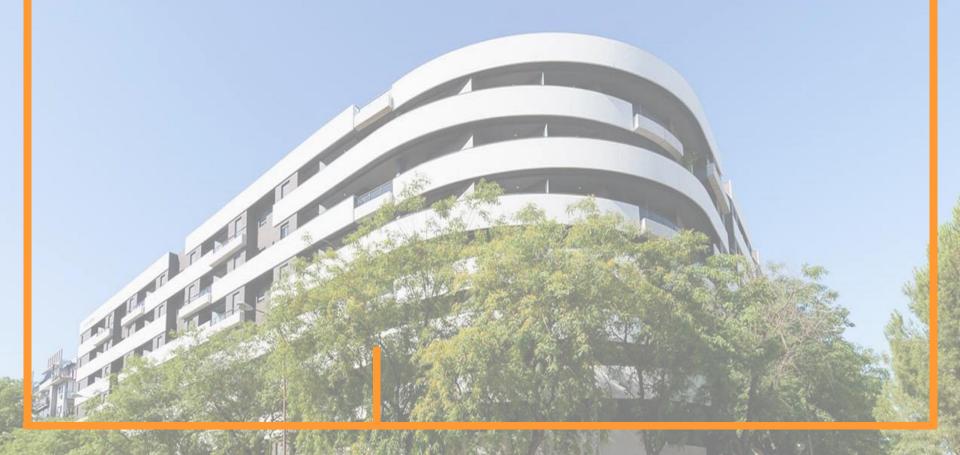


Jaime Churruca
Chief Financial Officer

# Highlights



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## YTD Adj. EBITDA of € 71m with 1,197 deliveries



#### **Build-to-sell**

- ✓ 1,197 units delivered as of the Q3 FY22, total LTM deliveries of 1,906 units
- ✓ Stable demand for new homes with 1,181 net sales YTD Q3 (€ 352m, monthly sales pace ~6%)
- ✓ High targets visibility with **orderbook of 2,702 units** (€ 737m), with 70% secured by SPAs
- ✓ Annualised HPA in Q3 FY22 c.6% protects our margin

#### **Build-to-rent**

- ✓ First portfolio on track with **2,141 units WIP** as of the date of this report
- ✓ Aiming to launch works for the remainder plots during next quarters

# Land management

- ✓ Divestment plan for non-core land under execution, € 71m divested<sup>(1)</sup> as of Q3 FY22
- ✓ Benefiting from current market environment, with land sales exceeding FY22 target
- ✓ Acquisition in July of a portfolio for ~700 residential units, mainly comprised of Strategic Land in Madrid with additional Fully-Permitted and WIP units in Malaga and Barcelona

#### **Financials**

- √ Q3 FY22 revenues of € 383m (LTM € 580m) and Adj. EBITDA of € 71m (LTM €108m)
- ✓ Operating cash flow of € 92m, 1.3x Adj. EBITDA (LTM € 195m, 1.8x Adj. EBITDA)
- ✓ Net debt at € 194m LTV 14% and NFD/LTM Adj. EBITDA 1.8x
- ✓ No relevant debt maturities until 2026 as development loans are repaid at delivery once cash flow from clients is received. Very strong liquidity with cash up to € 250m and some facilities undrawn
- ✓ Dividend distribution of € 107m in July

#### Notes:

(1) See land sales slide for further details



## **Operating update**



Activity<sup>(1)</sup>



7,640

Units under production (2)

4,694

Units under commercialisation

4,880

Units under

949

Units under design

**Backlog** 



2,702

Units sold

**737** 

€ million sold

100% FY22

deliveries

87% FY23

**51%** 

FY23 FY24 deliveries

Deliveries Q3 2022



1,197

Units delivered

**71** 

€ million Adj. EBITDA LTM

1,906
Units
delivered

108

€ million Adj. EBITDA

**Financials** 



1,418

€ million GAV <sup>(3)</sup> 194

€ million Net Debt (4) 13.7%

LTV

1.8x

Net Debt / LTM Adj. EBITDA

- (1) All the activity metrics include BTS+BTR
- (2) Units under production include all units from design phase until delivery
- (3) GAV as per Savills as of June 2022 adjusted for perimeter changes
- (4) Net Debt adjusted for land pending payments, collections and non-restricted cash

# BTS – High visibility of FY22–FY23 deliveries on the back of strong presales and WIP levels







Units under construction (1)



Licenses granted (1)



Notes:

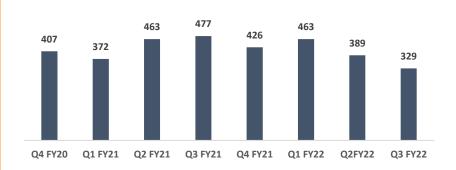
(1) As percentage of BTS target deliveries

# BTS – Net sales up from H1 FY21 while capturing HPA

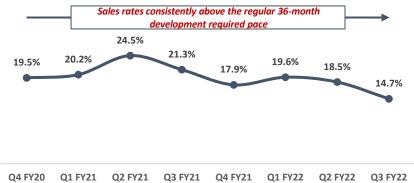


#### **Net sales evolution**

# of BTS residential units<sup>(1)</sup>



Sales rate per quarter (% stock under commercialization) (1)



 Focused on increasing volume since H1 FY21 to recover from 2020 lower sales. Focused on capturing HPA from H2 FY21 (annualized HPA up to 6% in Q3 FY22) to protect margin as inflation ramped-up

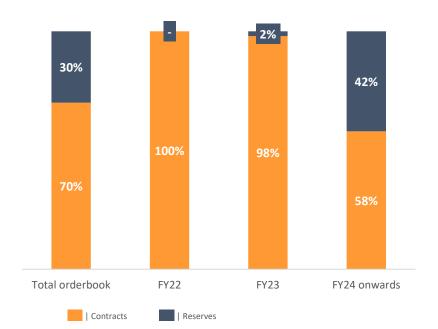
### BTS – De-risked cash flow thanks to a resilient orderbook



#### Order book breakdown

% of residential units sold





#### Contract cancellations(1)

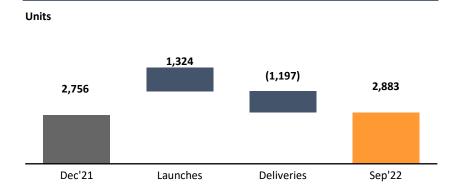


- Nearly 100% of units presold deliverable in 2022 and 2023 are secured through private SPAs, ensuring deliveries visibility
- 74% of current WIP portfolio is already presold as of Q3 FY22 (over 2,000 units)
- Reserve conversion and cancellation rates remain at healthy levels, demonstrating backlog resilience and de-risking our deliveries pipeline

# BTS – Well advanced construction progress provides visibility of FY22 – FY23 deliveries

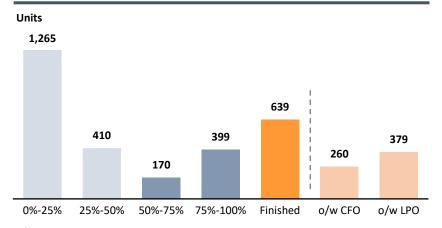


#### **Units under construction**



- WIP progress continues to ensure visibility of future deliveries, with +2,880 BTS units WIP, of which ~640 already finished
- 100% of target deliveries for FY22 and FY23 are WIP with a substantial portion of the materials cost already incurred. Thus, inflation pressure more concentrated on FY24 deliveries.

#### Construction progress (1)



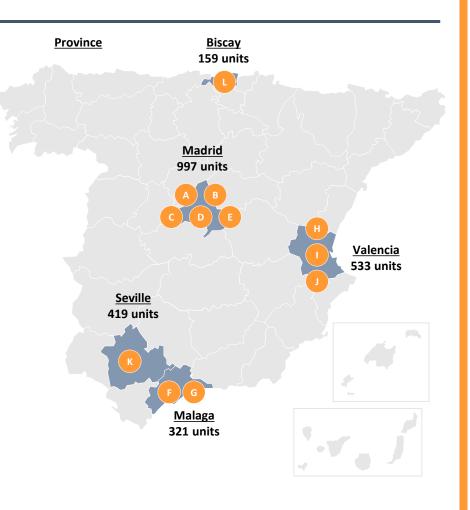
- (1) CFO: final construction certificate marking completion of the construction stage
- (2) LPO: first occupation license that certifies the units can be delivered to customers

# BTR – First portfolio on track with 2,141 units WIP<sup>(1)</sup>



#### **Build-to-rent 1st Portfolio**

	Asset	City	Units	License status	Works start	Completion date
A	Barajas	Madrid	494	Granted	Started	Q3 FY23
В	Montecillos	Rivas	150	Granted	Started	Q2 FY23
C	Torrejon	Torrejon	122	Granted	Started	Q1-Q2 FY23
D	Cañaveral	Madrid	121	Granted	Started	Q2 FY23
E	Valdemoro	Valdemoro	110	Granted	Started	Q4 FY22
F	H. Cabello	Malaga	177	Granted	Started	Q1 FY24
G	Adif	Malaga	144	Granted	Started <sup>(1)</sup>	Q4 FY24
H	Mislata	Mislata	288	Pending	Pending	Q1 FY25
•	Patraix	Valencia	131	Granted	Started	Q2 FY23
1	Torrent	Torrent	114	Granted	Started	Q1 FY23
K	Sevilla Este	Seville	419	Granted	Started	Q1-Q3 FY23
L	Barakaldo	Barakaldo	159	Granted	Started	Q3 FY23
	Total		2,429	2,141	2,141	



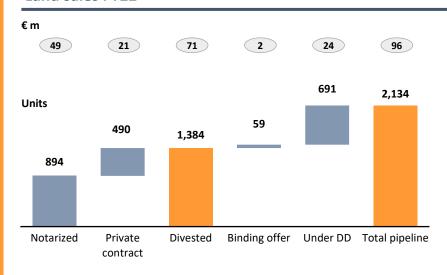
Notes:

(1) As of the date of this presentation

# Land management – Q3 YTD land divestments above FY22 targets, acquiring land for ~700 units



#### **Land sales FY22**



#### **Divestment plan**

- €49 m notarized during FY22 with additional land sales for € 21m committed through private SPAs. Land sales executed as of Q3 fully cover FY22 target
- The current pipeline of divestments under analysis amounts to € 26m and allows us to be selective on our land disposals and maximize returns

#### Strategic land management – update Q3 FY22

- Los Cerros (Vía Célere exposure ~2.8k units): approval and signing of the of urbanisation project at a closed price significantly below budget
- Los Berrocales (Vía Célere exposure ~1.3k units): reallotment agreement under review by the Authorities, pre-approved and only pending to be formalized

#### **Land acquisitions**

- Acquisition in July of a portfolio for ~700 residential units, mainly comprised of strategic land in Los Berrocales, in Madrid municipality (over 75% of the units), where the first units are expected to start construction works by 2023/2024 – SL acquired at prices below 300 €/sqm
- Rest of the units are fully-permitted land and WIP in Malaga (Costa del Sol) and Barcelona
- Focusing on high-quality strategic land, benefiting from inhouse planning capabilities and maximizing returns



#### **Income Statement**



#### **Income Statement**

	€m	Q3 2021	Q3 2022	Var. (€ m)	Var. (%)
	Residential development	360.8	334.6	(26.2)	(7.3%)
1	<i>ASP</i> (€ <i>k</i> )	294	287	(8)	(2.6%)
	Land and other	24.3	48.6	24.3	100.0%
	Revenues	385.1	383.2	(1.9)	(0.5%)
	COGS	(308.4)	(286.2)	22.1	(7.2%)
2	Adj. Gross Margin	76.8	97.0	20.2	26.3%
١.	% Margin	19.9%	25.3%	0.1	5.4%
Ι.	Commercialization, marketing and other	(12.9)	(11.1)	1.8	(14.2%)
	Adj. Contribution Margin	63.9	85.9	22.0	34.5%
	% Margin	16.6%	22.4%	0.1	5.8%
	SG&A	(15.3)	(14.8)	0.5	(3.4%)
3	Adj. EBITDA	48.6	71.2	22.6	46.4%
Ι.	% Margin	12.6%	18.6%	0.1	6.0%
4	Adjustments	1.3	(0.3)	(1.6)	(120.0%)
	EBITDA	49.9	70.9	21.0	42.0%
Ι.	% Margin	13.0%	18.5%	0.1	5.5%
	Financial income/(expense) and other	(15.4)	(18.6)	(3.3)	21.3%
	Profit/(Loss) before tax	34.6	52.2	17.7	51.2%
	Income tax	(8.4)	(9.8)	(1.4)	16.2%
	Net Income	26.1	42.5	16.3	62.5%
	% Margin	6.8%	11.1%		4.3%

#### Comments

- 1 ASP in line with 2021 with minor changes due to the specific product mix delivered
- 2 Margins improving as a result of the land plots sold during Q3 FY22 at higher margins and stable BTS margins
- 3 EBITDA guidance for the FY22 already achieved and surpassed in Q3 FY22
- 4 Adjustments mainly arise from PPA effect, the reversal of the impairment of undelivered assets, and other non-recurrent and non-cash items

## **Balance Sheet**



#### **Balance Sheet**

€m	FY 2021	Q3 2022	Var. (€ m)	Var. (%)
Deferred tax assets	74.9	74.8	(0.1)	(0.1%)
Other	8.5	6.1	(2.4)	(27.8%)
Non-current assets	83.4	81.0	(2.4)	(2.9%)
Inventories	1,070.6	1,028.9	(41.8)	(3.9%)
Trade and other receivables	22.2	40.1	17.9	80.4%
Cash	329.3	249.9	(79.4)	(24.1%)
Current assets	1,422.1	1,318.8	(103.3)	(7.3%)
Total assets	1,505.6	1,399.8	(105.8)	(7.0%)
Equity	795.8	733.2	(62.5)	(7.9%)
Financial debt	295.3	296.1	0.8	0.3%
Other	19.3	21.1	1.8	9.3%
Non-current liabilities	314.6	317.2	2.6	0.8%
Financial debt	165.2	131.0	(34.2)	(20.7%)
Trade and other payables	110.9	110.7	(0.1)	(0.1%)
Advances from customers	111.1	98.2	(12.9)	(11.6%)
Other	8.0	9.4	1.4	18.0%
Current liabilities	395.2	349.4	(45.8)	(11.6%)
Equity and liabilities	1,505.6	1,399.8	(105.8)	(7.0%)

#### Comments

- Inventories reduction due to deliveries partially offset by the portfolio acquisition of July
- 2 Strong liquidity position with € 250m of cash, with a number of liquidity levers available (see slide 18)

#### **Cash Flow**



#### **Cash Flow**

€m	Q3 2021	Q3 2022	Var. (€ m)	Var. (%)
Profit (loss) for the period	26.1	42.5	16.3	62.5%
D&A	(2.0)	(0.4)	1.6	(78.7%)
Changes in provisions	2.1	3.8	1.7	79.0%
Gains (losses) on disposals	(0.1)	0.0	0.2	(113.6%)
Finance income (costs)	(3.3)	(2.3)	0.9	(28.9%)
Taxes	0.5	2.0	1.4	269.8%
Working capital	68.6	45.2	(23.3)	(34.0%)
Other	(0.7)	1.2	1.9	(283.1%)
Cash Flow from operating activities	91.3	92.0	0.7	0.8%
Cash Flow from investing activities	8.5	(24.5)	(33.0)	(387.4%)
Free Cash Flow	99.8	67.6	(32.3)	(32.3%)
Cash Flow from financing activities	123.6	(40.4)	(164.0)	(132.7%)
B Dividend distribution	-	(106.6)	(106.6)	-
Net Cash Flow	223.4	(79.4)	(302.8)	(135.5%)
Restricted cash variation	4.7	(2.3)	(7.0)	(148.9%)
Changes in available cash	228.1	(81.7)	(309.8)	(135.8%)

#### **Comments**

- 1 Stabilized cash flow generation at 1.3x adjusted EBITDA YTD or 1.6x proforma for land divestments receivables as of Q3
- 2 Impact in FY21 from € 300m, 5-year corporate bond at a 5.25% coupon issuance, net of repayments of existing corporate debt and net variations of asset-level financing held for asset development
- 3 In July 22 a dividend up to €106.6m has been paid to shareholders
- Positive levels of cash flow in spite of working capital efforts to ramp-up deliveries from FY23 (BTS + BTR) and urbanization capex to transform strategic land

#### **Net financial debt**



#### Adjusted net financial debt

129.5 125.8 3.7 129.5	(12.8) (12.1) (0.7)	(9.0%) (8.8%)
3.7		(8.8%)
	(0.7)	• •
129 5	\ -·· /	(15.1%)
123.3	(12.8)	(9.0%)
309.0	(15.7)	(4.8%)
(13.9)	(4.6)	50.0%
424.5	(33.1)	(7.2%)
(249.9)	79.4	(24.1%)
31.7	2.3	7.6%
(12.5)	(33.9)	(158.8%)
0.4	0.3	n.a.
194.2	15.0	8.4%
1,418.0	(95.7)	(6.3%)
13.7%		1.9%
107.6	22.6	26.6%
19.9	(1.7)	(8.0%)
1.8x		(0.3x)
	<u> </u>	1.5x
	1,418.0 13.7% 107.6 19.9	1,418.0 (95.7)  13.7%  107.6 22.6  19.9 (1.7)  1.8x

#### **Comments**

- 1 Very strong liquidity position, no significant debt maturities until 2026, over € 250m in cash and undrawn facilities available
- 2 As of Q3, SSN accounts for € 300m and the remainder € 9m come from MARF commercial paper program drawn (total available € 91m).
- 3 Adjustments for debt amortized costs and interests accrued as per IFRS
- 4 Current unencumbered assets GAV amounting to € ~900m (3x SSN)

#### Sources of additional liquidity

€437m

€32m

Available from existing development loans

Restricted cash on balance sheet

€91m

€30m

Commercial paper program in MARF currently undrawn

RCF undrawn

- (1) Net LTV as Adj. NFD / GAV. GAV as per Savills as of June 2022 adjusted by deliveries and changes in perimeter
- (2) ICR as LTM Adj. EBITDA / LTM interest expense proforma. LTM interest expense proforma for the bond after adding back interest expense capitalized as inventories under IFRS.



# Land bank breakdown as of Q3 FY22



36%

35%

13%

15%

	<b>C</b> vía célere	Work in progress and stock for BTS	Fully-Permitted land	Strategic Land	First Build-to- rent portfolio
Units	17,607	2,883	2,883 6,763		<b>2,429</b> o/w 2,141 already WIP <sup>(4)</sup>
GAV (€m) <sup>(1)</sup>	1,418	508	500	191	219
GDV (€m) <sup>(1)</sup>	<b>V (€m)</b> (1) 4,840 716		2,014 1,535		574
Order book (units) (2)	2,702	2,130   74%	572   8%	-	-
Order book (€m) (2)	737	582   81%	155   8%	-	-
Geographical footprint <sup>(3)</sup>	Other 34%  Barcelona Málaga 10% 20%	Other 35%  Barcelona Malaga 21% 21%	Other 38% 30%  Barcelona 9% 22%	Valladolid Other 6%  Malaga Mad 619	



- (1) GAV and GDV as of June 2022 as per Savills adjusted for perimeter variations and incurred Capex
- (2) Order book as of Sep 2022
- (3) Geographical footprint as % of GAV
- (4) As of the date of this presentation





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